

Software Project Management Team

Software Project Secrets George Stepanek.2006-11-22 * No other writer on the popular topic of Agile methods and software development methods has identified project management's best practices as a cause of software project failure. The analysis clearly shows how these best practices can create problems for software development projects. * The book assumes no technical knowledge, and is accessible to businesspeople—project managers, executives and customers—who may know nothing about software development. This book is geared towards a wide group of IT professionals and decision makers working in 2005. * This book is not just theoretical. The detailed case studies included make the material come to life. They illustrate how methodology choices influence the success or failure of software development projects.

The Complete Software Project Manager Anna P. Murray.2016-01-25 Your answer to the software project management gap The Complete Software Project Manager: From Planning to Launch and Beyond addresses an interesting problem experienced by today's project managers: they are often leading software projects, but have no background in technology. To close this gap in experience and help you improve your software project management skills, this essential text covers key topics, including: how to understand software development and why it is so difficult, how to plan a project, choose technology platforms, and develop project specifications, how to staff a project, how to develop a budget, test software development progress, and troubleshoot problems, and what to do when it all goes wrong. Real-life examples, hints, and management tools help you apply these new ideas, and lists of red flags, danger signals, and things to avoid at all costs assist in keeping your project on track. Companies have, due to the nature of the competitive environment, been somewhat forced to adopt new technologies. Oftentimes, the professionals leading the development of these technologies do not have any experience in the tech field—and this can cause problems. To improve efficiency and effectiveness, this groundbreaking book offers guidance to professionals who need a crash course in software project management. Review the basics of software project management, and dig into the more complicated topics that guide you in developing an effective management approach Avoid common pitfalls by perusing red flags, danger signals, and things to avoid at all costs Leverage practical roadmaps, charts, and step-by-step processes Explore real-world examples to see effective software project management in action The Complete Software Project Manager: From Planning to Launch and Beyond is a fundamental resource for professionals who are leading software projects but do not have a background in technology.

Software Project Management Joel Henry.2004 Software Project Management provides insight to the importance of careful project management. Topics are presented in the same order that they appear in the progression of actual projects. The author utilizes his creative writing background to teach these topics with the tone of a friend sitting beside each student, rather than as a general lecture on the material. The text considers the culture of a software project team and the leadership technique needed to make a project successful. It adds to this foundation the importance of the process itself. Current software development tools such as Rational Suite, Microsoft Project, and PSP Studio are also addressed. Basic measurements are presented with examples from real-world projects, which show how a project can be monitored, controlled and assessed. Precise directions and examples are given to illustrate this hands-on method as well as the techniques a student will need to actually perform project management in a real-life situation.

Architecture-centric Software Project Management Daniel J. Paulish.2002 To fully leverage the value of software architecture in enterprise development projects, you need to expressly and consciously link architecture with project management. This book shows how, drawing on powerful lessons learned at Siemens, one of the world's leading software development organizations. The authors offer insight into project management for software architects, insight into software architecture for project managers, and above all, insight into integrating the two disciplines to maximize the effectiveness of both of them. Learn how to develop cost and schedule estimates for development projects, based on software architecture; how to clarify architecture so projects can be more effectively planned and managed; and then how to use architecture to organize, implement, and measure the project iteratively as work progresses.

SOFTWARE ENGINEERING PROJECT MANAGEMENT Bill Brykczynski,Richard D. Stutz.2006-08 About The Book: Richard Thayer s popular; bestselling book presents a top-down, practical view of managing a successful software engineering project. The book builds a framework for project management activities based on the planning, organizing, staffing, directing, and controlling model. Thayer provides information designed to help you understand and successfully perform the unique role of a project manager. This book is a must for all project managers in the software field. The text focuses on the five functions of general management by first describing each function and then detailing the project management activities that support each function. This new edition shows you how to manage a software development project, discusses current software engineering management methodologies and techniques, and presents general descriptions and project management problems. The book serves as a guide for your future project management activities. The text also offers students sufficient background and instructional material to serve as a main supplementary text for a course in software engineering project management. · Introduction to Management · Software Engineering · Software Engineering Project Management · Planning s Software Engineering Project · Planning: Software Cost, Schedule, and Size · Organizing a Software Engineering Project · Staffing a Software Engineering Project · Directing a Software Engineering Project · Controlling a Software Engineering Project · Controlling: Software Metrics and Visibility of Progress

Software Project Management S. Ramanathan.2016-05-03 Software development has turned truly global - with requirement gathering and design at one location and program development at another. Cost advantage has moved more and more of the software life cycle activities to the developing nations like India and the Philippines. While outsourcing, many companies in the US and other Western countries find project management an area that needs improvement in the emerging service provider nations. Processes and teams across different geographical locations make the management all the more challenging. It is precisely this need that this book intends to address. The author has extensive management experience in IT projects in the manufacturing, banking and telecom domains and distills that experience to narrate the project management knowledge areas with real life examples and case studies. Many books and articles have described the challenges faced by the US project manager in dealing with a contractor in another country, but the remedial measures for this skill gap needs to emerge within the cultural context of the service provider nations. This book addresses this challenge primarily from an Indian perspective, which can be extended to many other developing nations. Billions of dollars of US and European projects are now being handled in India and other developing countries and thousands of project managers have to emerge from the talent pools of these countries to efficiently manage this investment .It is with an intent to develop these skills this book has been written.

Mastering Software Project Management Murali Chemuturi,Thomas M. Cagley.2010-07-15 Project management software.

Agile Project Management For Dummies Mark C. Layton,Steven J. Ostermiller.2017-09-05 Flex your project management muscle Agile project management is a fast and flexible approach to managing all projects, not just software development. By learning the principles and techniques in this book, you'll be able to create a product roadmap, schedule projects, and prepare for product launches with the ease of Agile software developers. You'll discover how to manage scope, time, and cost, as well as team dynamics, quality, and risk of every project. As mobile and web technologies continue to evolve rapidly, there is added pressure to develop and implement software projects in weeks instead of months—and Agile Project Management For Dummies can help you do just that. Providing a simple, step-by-step guide to Agile project management approaches, tools, and techniques, it shows product and project managers how to complete and implement projects more quickly than ever. Complete projects in weeks instead of months Reduce risk and leverage core benefits for projects Turn Agile theory into practice for all industries Effectively create an Agile environment Get ready to grasp and apply Agile principles for faster, more accurate development.

Software Project Management in a Changing World Günther Ruhe, Claes Wohlin. 2014-09-04 By bringing together various current directions, *Software Project Management in a Changing World* focuses on how people and organizations can make their processes more change-adaptive. The selected chapters closely correspond to the project management knowledge areas introduced by the Project Management Body of Knowledge, including its extension for managing software projects. The contributions are grouped into four parts, preceded by a general introduction. Part I “Fundamentals” provides in-depth insights into fundamental topics including resource allocation, cost estimation and risk management. Part II “Supporting Areas” presents recent experiences and results related to the management of quality systems, knowledge, product portfolios and global and virtual software teams. Part III “New Paradigms” details new and evolving software-development practices including agile, distributed and open and inner-source development. Finally, Part IV “Emerging Techniques” introduces search-based techniques, social media, software process simulation and the efficient use of empirical data and their effects on software-management practices. This book will attract readers from both academia and practice with its excellent balance between new findings and experience of their usage in new contexts. Whenever appropriate, the presentation is based on evidence from empirical evaluation of the proposed approaches. For researchers and graduate students, it presents some of the latest methods and techniques to accommodate new challenges facing the discipline. For professionals, it serves as a source of inspiration for refining their project-management skills in new areas.

Software Project Management Robert Bruce Kelsey PhD. 2006-03 *Software Project Management: Measures for Improving Performance* focuses on more than the mechanics of project execution. By showing the reader how to identify and solve real world problems that put schedule, cost, and quality at risk, this guide gets to the heart of improving project control and performance. • Identify measurement needs and goals • Determine what measures to use to maximize the value of data • Interpret data and report the results • Diagnose quality and productivity issues • Use metrics data to solve real problems This is a must-read for project managers and engineering managers working in organizations where deadlines are tight, the workload is daunting, and daily crises are the rule rather than the exception. The text provides simple run rate data through progressively advanced measures, as well as: • Examples that show you how to combine measures to solve complex problems • Exercises that guide you through best practices for metric program development and implementation From beginning to end, *Software Project Management: Measures for Improving Performance* guides you to improved project performance — long before you turn the last page!

Elements of Software Project Management G. P. Sudhakar. 2010

The Software Project Manager's Handbook Dwayne Phillips. 2004-07-01 Software project managers and their team members work individually towards a common goal. This book guides both, emphasizing basic principles that work at work. Software at work should be pleasant and productive, not just one or the other. This book emphasizes software project management at work. The author's unique approach concentrates on the concept that success on software projects has more to do with how people think individually and in groups than with programming. He summarizes past successful projects and why others failed. Visibility and communication are more important than SQL and C. The book discusses the technical and people aspects of software and how they relate to one another. The first part of the text discusses four themes: (1) people, process, product, (2) visibility, (3) configuration management, and (4) IEEE Standards. These themes stress thinking, organization, using what others have built, and people. The second part describes the software management principles of process, planning, and risk management. Part three discusses software engineering principles, the technical aspects of software projects. The fourth part examines software practices giving practical meaning to the individual topics covered in the preceding chapters. The final part of this book continues these practical aspects by illustrating a sample project through seven distinctive documents.

The Software Project Manager's Bridge To Agility Sliger Broderick. 1900 This is the eBook version of the printed book. If the print book includes a CD-ROM, this content is not included within the eBook version. When software development teams move to agile methods, experienced project managers often struggle-doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMRs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaborati.

SOFTWARE DEVELOPMENT TEAMS SUDHAKAR, G. P.. 2015-11-30 Description: The book, *Software Development Teams*, offers a new and unique approach to developing software project teams. It guides IT experts and managers for forming, assessing and developing successful project management teams for effective performance and productivity. Focusing on the management side of the software industry, this text-cum-reference book discusses key aspects of the management such as performance measurement, organisational structure and development, motivation of the team with awards and rewards to bring innovative ideas, and the best practices followed in the modern software industry for measuring the team effectively. The book begins with an introduction of software teams, explaining how software projects are different. It then discusses the characteristics, skills and competencies that are required for a perfect programmer or a project manager, in addition to many other dimensions of software development teams. It further includes empirical studies on team climate, team performance, team productivity and team innovation. Next, it explores the factors that are important for maintaining the software development team climate, and the impact of conflicts on teams, which may ultimately have negative impact on the organisation. Tools and techniques to measure performance of software development team are explained along with the factors that influence the teams' performance, relationship between team cohesion, productivity and finally the performance. Different types of possible innovation in software teams and organisations, innovation cycle and framework, role of top management and leadership in team management are also given due weightage. Providing an exhaustive description of the origin and present status of the Indian software industry using statistical data, the book is useful for the students of MBA (IT), BE/B.Tech (CS and IT), M.Tech (CS and IT) and M.Tech (Software Engineering). The book is also useful as a reference for professionals in the field of information systems, software project management, software engineering, team management and organisational development. Key features of the book • Highlights the latest studies in the field and cites inferences of various researchers. • Includes numerous figures, tables, graphs, and abbreviations to clarify the concepts. • Provides chapter-end questions and quick quiz (multiple choice questions with answers) to test the knowledge acquired. • Incorporates keywords and adequate number of references, which make the book an ideal tool for learning the concepts of software development teams. • Includes case studies to show the application of concepts of software development teams in real life scenarios.

Quality Software Project Management Robert T. Futrell, Donald F. Shafer, Linda Shafer. 2002 The book is based on the best practices of the UT Software Quality Institute Software Project Management certificates program. Quality Software Project Management identifies and teaches 34 essential project management competencies project managers can use to minimize cost, risk, and time-to-market. Covers the entire project lifecycle: planning, initiation, monitoring/control, and closing. Illuminates its techniques with real-world software management case studies. Authors (leading practitioners) address the pillars of any successful software venture: process, project, and people. Endorsed by the Software Quality Institute.

Software Project Management Ashfaque Ahmed. 2016-04-19 To build reliable, industry-applicable software products, large-scale software project groups must continuously improve software engineering processes to increase product quality, facilitate cost reductions, and adhere to tight schedules. Emphasizing the critical components of successful large-scale software projects, *Software Project Management: A*

Effective Project Management for Software Development Jonathan Cook. 2016-12-09 Software development presents a unique challenge to the project manager. Software Development is a discipline that is based more on art and craft rather than discrete engineering processes. However, it will be rare indeed for a management team to admit to this. It is nearly universally concluded that software development is an engineering discipline subject to the normal and well defined processes of project management. It is assumed that project managers can apply all of the standard techniques of resource loading, scheduling, teams, work breakdown structure, etc. as they do for non-software development projects. Unfortunately, even well trained project managers, working in a well defined development method will rarely be able to track a software development

project accurately and, in turn, manage the project tasks, packages, streams, etc. to a successful completion. As is often the result, the project turns into a jumbled mess of sub-projects and sub teams where blame and accusation follow. It doesn't have to be this way. Let this report help you fine tune the process for success.

Applied Software Project Management Andrew Stellman, Jennifer Greene. 2005-11-18 If you're looking for solid, easy-to-follow advice on estimation, requirements gathering, managing change, and more, you can stop now: this is the book for you. --Scott Berkun, Author of *The Art of Project Management* What makes software projects succeed? It takes more than a good idea and a team of talented programmers. A project manager needs to know how to guide the team through the entire software project. There are common pitfalls that plague all software projects and rookie mistakes that are made repeatedly--sometimes by the same people! Avoiding these pitfalls is not hard, but it is not necessarily intuitive. Luckily, there are tried and true techniques that can help any project manager. In *Applied Software Project Management*, Andrew Stellman and Jennifer Greene provide you with tools, techniques, and practices that you can use on your own projects right away. This book supplies you with the information you need to diagnose your team's situation and presents practical advice to help you achieve your goal of building better software. Topics include: Planning a software project Helping a team estimate its workload Building a schedule Gathering software requirements and creating use cases Improving programming with refactoring, unit testing, and version control Managing an outsourced project Testing software Jennifer Greene and Andrew Stellman have been building software together since 1998. Andrew comes from a programming background and has managed teams of requirements analysts, designers, and developers. Jennifer has a testing background and has managed teams of architects, developers, and testers. She has led multiple large-scale outsourced projects. Between the two of them, they have managed every aspect of software development. They have worked in a wide range of industries, including finance, telecommunications, media, nonprofit, entertainment, natural-language processing, science, and academia. For more information about them and this book, visit stellman-greene.com

Software Extension to the PMBOK® Guide Fifth Edition Project Management Institute. 2013-09-01 Designed to be used in tandem with the latest edition of the PMBOK® Guide, this comprehensive volume closely follows the PMBOK® Guide's approach to style, structure and naming, while providing readers a balanced view of methods, tools, and techniques for managing software projects across the life cycle continuum from highly predictive life cycles to highly adaptive life cycles. *Software Extension To the PMBOK® Guide Fifth Edition* provides readers with knowledge and practices that will not only improve their efficiency and effectiveness but that of their management teams and project members as well.

Effective Software Project Management Robert K. Wysocki. 2010-09-29 Why another book on software project management? For some time, the fields of project management, computer science, and software development have been growing rapidly and concurrently. Effective support for the enterprise demands the merging of these efforts into a coordinated discipline, one that incorporates best practices from both systems development and project management life cycles. Robert K. Wysocki creates that discipline in this book--a ready reference for professionals and consultants as well as a textbook for students of computer information systems and project management. By their very nature, software projects defy a one size fits all approach. In these pages you will learn to apply best-practice principles while maintaining the flexibility that's essential for successful software development. Learn how to make the planning process fit the need * Understand how and why software development must be planned on a certainty-to-uncertainty continuum * Categorize your projects on a four-quadrant model * Learn when to use each of the five SDPM strategies--Linear, Incremental, Iterative, Adaptive, and Extreme * Explore the benefits of each strategic model and what types of projects it supports best * Recognize the activities that go into the Scoping, Planning, Launching, Monitoring/Controlling, and Closing phases of each strategy * Apply this knowledge to the specific projects you manage * Get a clear picture of where you are and how to get where you want to go

Software Project Management E. M. Bennatan. 1995

Agile Software Development Thomas Stober, Uwe Hansmann. 2009-10-03 Software Development is moving towards a more agile and more flexible approach. It turns out that the traditional waterfall model is not supportive in an environment where technical, financial and strategic constraints are changing almost every day. But what is agility? What are today's major approaches? And especially: What is the impact of agile development principles on the development teams, on project management and on software architects? How can large enterprises become more agile and improve their business processes, which have been existing since many, many years? What are the limitations of Agility? And what is the right balance between reliable structures and flexibility? This book will give answers to these questions. A strong emphasis will be on real life project examples, which describe how development teams have moved from a waterfall model towards an Agile Software Development approach.

On Time, Within Budget Edwin M. Bennatan. 1992 * How to save time by reusing software components

Software Project Management Moh'd A. Radaideh. 2023-12-18

Succeeding with Agile Mike Cohn. 2010 Proven, 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive, realistic, actionable guide to starting fast with Scrum and agile-and then succeeding over the long haul. Leading agile consultant and practitioner Mike Cohn presents detailed recommendations, powerful tips, and real-world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work. *Succeeding with Agile* is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum. Cohn covers every facet of the transition: getting started, helping individuals transition to new roles, structuring teams, scaling up, working with a distributed team, and finally, implementing effective metrics and continuous improvement. Throughout, Cohn presents Things to Try Now sections based on his most successful advice. Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns. Coverage includes Practical ways to get started immediately-and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self-organizing teams Making the most of Scrum sprints, planning, and quality techniques Scaling Scrum to distributed, multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum's impact on HR, facilities, and project management Whether you've completed a few sprints or multiple agile projects and whatever your role-manager, developer, coach, ScrumMaster, product owner, analyst, team lead, or project lead-this book will help you succeed with your very next project. Then, it will help you go much further: It will help you transform your entire development organization.

97 Things Every Project Manager Should Know Barbee Davis. 2009-08-13 If the projects you manage don't go as smoothly as you'd like, *97 Things Every Project Manager Should Know* offers knowledge that's priceless, gained through years of trial and error. This illuminating book contains 97 short and extremely practical tips -- whether you're dealing with software or non-IT projects -- from some of the world's most experienced project managers and software developers. You'll learn how these professionals have dealt with everything from managing teams to handling project stakeholders to runaway meetings and more. While this book highlights software projects, its wise axioms contain project management principles applicable to projects of all types in any industry. You can read the book end to end or browse to find topics that are of particular relevance to you. *97 Things Every Project Manager Should Know* is both a useful reference and a source of inspiration. Among the 97 practical tips: *Clever Code Is Hard to Maintain...and Maintenance Is Everything* -- David Wood, Partner, Zepheira *Every Project Manager Is a Contract Administrator* -- Fabio Teixeira de Melo, Planning Manager, Construtora Norberto Odebrecht *Can Earned Value and Velocity Coexist on Reports?* -- Barbee Davis, President, Davis Consulting *How Do You Define 'Finished'?* -- Brian Sam-Bodden, author, software architect *The Best People to Create the Estimates Are the Ones Who Do the Work* -- Joe Zenevitch, Senior Project Manager, ThoughtWorks *How to Spot a Good IT Developer* -- James Graham, independent management consultant *One Deliverable, One Person* -- Alan Greenblatt, CEO, Sciova

Agile Alex Campbell.2020-07-02 Leading an Agile team calls for unexpected changes and typical project management tactics. You simply can't approach an Agile Project with the same mentality as you usually use. Agile teams are self-organized, self-directing, and lack a hierarchical structure that often defines project management. But even with the lack of common elements, you can be a team leader and guide your project to success. Even if you're not familiar with coding or software development, understanding the Agile manifesto, and the basics of Agile project management, you can be a valued part of the team. Within this book you'll learn: The principles of Agile development Different methods to guide your team toward success How to keep team members accountable Your role within the Agile team and how to best act as a leader How to address conflict and tension within your team Valuable tools to use to help your team communicate clearly and collaborate effectively How to manage the events that drive Agile projects Managing an Agile project can go smoothly if you use the principles and constructs of an Agile team the way they were intended. Some modern tools have made that even easier, but you'll always need to have a grip on the human element of team management as well. By expanding your knowledge of Agile, you can balance the importance of people, the usefulness of tools, and the value of the principles laid out in the Agile Manifesto.

Getting Results from Software Development Teams Lawrence J. Peters.2008-04-30 Learn best practices for software development project management—and lead your teams and projects to success. Dr. Lawrence Peters is an industry-recognized expert with decades of experience conducting research and leading real-world software projects. Beyond getting the best developers, equipment, budget, and timeline possible—Peters concludes that no factor is more critical to project success than the manager's role. Drawing on proven practices from allied industries such as business, psychology, accounting, and law, he describes a broader project-management methodology—with principles that software managers can readily adapt to help increase their own effectiveness and the productivity of their teams. Unlike other books on the topic, this book focuses squarely on the manager—and shows how to get results without adopting philosophies from Genghis Khan or Machiavelli. (There is mention of Godzilla, however.) Packed with real-world examples and pragmatic advice, this book shows any software development manager—new or experienced—how to lead teams in delivering the right results for their business.

Better Software Project Management Marsha D. Lewin.2001-11-28 Die Anwendung von Project-Management-Techniken zur Planung, Terminierung und Steuerung von Software-Entwicklungsprojekten hat in den letzten zehn Jahren enorm an Bedeutung gewonnen. Im Unterschied zu vielen anderen Büchern, die sich mit diesem Thema befassen, bietet Ihnen dieser Band eine gut verständliche, leicht lesbare Einführung in das Gebiet. So verbessern Sie die Qualität Ihrer Produkte, steigern Ihren Marktanteil und können den Wünschen Ihrer Kunden besser gerecht werden!

Software Project Management For Dummies Teresa Luckey,Joseph Phillips.2011-05-09 The increase in project outsourcing has forced traditional programmers to take on the role of project managers and quickly learn how to manage software projects The author discusses all of the essentials in widely accepted project management methodology, from managing programmers to assessing and eliminating risk The book covers the iterative development model, using Microsoft Project 2003, as well as a variety of methodologies including eXtreme, open source, SQA testing, software life cycle management, and more The companion Web site contains tools, case studies and other resources to help even novices get up and running

The Software Project Manager's Bridge to Agility Michele Sliger,Stacia Broderick.2008-05-19 When software development teams move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-driven” methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute's classic, methodology-independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile--covering the emotional challenges, personal values, and key leadership traits you'll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement Learning to trust your teams and listen for their discoveries Procuring, purchasing, and contracting for software in agile, collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non-agile teams “Selling” agile within your teams and throughout your organization For every project manager who wants to become more agile. Part I An Agile Overview 7 Chapter 1 What is Agile? 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge: Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change? 217 Chapter 14 How Will I Work with Other Teams Who Aren't Agile? 233 Chapter 15 How Can a Project Management Office Support Agile? 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography 327 Index 333

Managing Iterative Software Development Projects Kurt Bittner,Ian Spence.2006-06-27 The Practical, Start-to-Finish Guide to Planning and Leading Iterative Software Projects Iterative processes have gained widespread acceptance because they help software developers reduce risk and cost, manage change, improve productivity, and deliver more effective, timely solutions. But conventional project management techniques don't work well in iterative projects, and newer iterative management techniques have been poorly documented. Managing Iterative Software Development Projects is the solution: a relentlessly practical guide to planning, organizing, estimating, staffing, and managing any iterative project, from start to finish. Leading iterative development experts Kurt Bittner and Ian Spence introduce a proven, scalable approach that improves both agility and control at the same time, satisfying the needs of developers, managers, and the business alike. Their techniques are easy to understand, and easy to use with any iterative methodology, from Rational Unified Process to Extreme Programming to the Microsoft Solutions Framework. Whatever your role—team leader, program manager, project manager, developer, sponsor, or user representative—this book will help you Understand the key drivers of success in iterative projects Leverage “time boxing” to define project lifecycles and measure results Use Unified Process phases to facilitate controlled iterative development Master core concepts of iterative project management, including layering and evolution Create project roadmaps, including release plans Discover key patterns of risk management, estimation, organization, and iteration planning Understand what must be controlled centrally, and what you can safely delegate Transition smoothly to iterative processes Scale iterative project management from the smallest to the largest projects Align software investments with the needs of the business Whether you are interested in software development using RUP, OpenUP, or other agile processes, this book will help you reduce the anxiety and cost associated with software improvement by providing an easy, non-intrusive path toward improved results—without overwhelming you and your team.

Building Software Teams Joost Visser,Sylvan Rigal,Gijs Wijnholds,Zeeger Lubsen.2016-12-12 Why does poor software quality continue to plague enterprises of all sizes in all industries? Part of the problem lies with the process, rather than individual developers. This practical guide provides ten best practices to help team leaders create an effective working environment through key adjustments to their process. As a follow-up to their popular book, Building Maintainable Software, consultants with the Software Improvement Group (SIG) offer critical lessons based on their assessment of development processes used by hundreds of software teams. Each practice includes examples of goalsetting to help you choose the right metrics for your team. Achieve development goals by determining meaningful metrics with the Goal-Question-Metric approach Translate those goals to a verifiable Definition of Done Manage code versions for consistent and predictable modification Control separate environments for each stage in the development pipeline Automate tests as

much as possible and steer their guidelines and expectations Let the Continuous Integration server do much of the hard work for you Automate the process of pushing code through the pipeline Define development process standards to improve consistency and simplicity Manage dependencies on third party code to keep your software consistent and up to date Document only the most necessary and current knowledge Leading a Software Development Team Richard Whitehead.2001 Practical advice on leading a software development team, aimed at software engineers who have become project leaders.

Software Project Management Ashfaque Ahmed.2016-04-19 To build reliable, industry-applicable software products, large-scale software project groups must continuously improve software engineering processes to increase product quality, facilitate cost reductions, and adhere to tight schedules. Emphasizing the critical components of successful large-scale software projects, *Software Project Management: A*

Scrum in Action Andrew Pham,Phuong Van Pham.2012 SCRUM IN ACTION: AGILE SOFTWARE PROJECT MANAGEMENT AND DEVELOPMENT is a practical how-to guide for software project teams on how to successfully deploy an Agile software framework with Scrum. It is clearly and concisely written and is the first practical guide with real world situations written by corporate practitioners. This book describes many good project management techniques on how to get the most from project teams and bridges the gaps between many Scrum and project management books by addressing how to communicate with executives using financial terms, how to use an objective estimation technique, and where software architecture fits into Scrum.

Software Project Survival Guide Steve McConnell.1998 Looks at a successful software project and provides details for software development for clients using object-oriented design and programming.

Software Project Management in Practice Pankaj Jalote.2005

Agile Project Management with Kanban Eric Brechner.2015 Use Kanban to maximize efficiency, predictability, quality, and value With Kanban, every minute you spend on a software project can add value for customers. One book can help you achieve this goal:Agile Project Management with Kanban. Author Eric Brechner pioneered Kanban within the Xbox engineering team at Microsoft. Now he shows you exactly how to make it work for your team. Think of this book as “Kanban in a box”: open it, read the quickstart guide, and you're up and running fast. As you gain experience, Brechner reveals powerful techniques for right-sizing teams, estimating, meeting deadlines, deploying components and services, transitioning from Scrum or traditional Waterfall, and more. For every step of your journey, you'll find pragmatic advice, useful checklists, and actionable lessons. This truly is “Kanban in a box”: all you need to deliver breakthrough value and quality. Use Kanban techniques to: Start delivering continuous value with your current team and project Master five quick steps for completing work backlogs Plan and staff new projects more effectively Minimize work in progress and quickly adjust to change Eliminate artificial meetings and prolonged stabilization Improve and enhance customer engagement Visualize workflow and fix revealed bottlenecks Drive quality upstream Integrate Kanban into large projects Optimize sustained engineering (contributed by James Waletzky) Expand Kanban beyond software development

Managing Systems and IT Projects Frank Tsui.2011-08-24 This book is designed for software engineering students and project management professional in the IT and software industry. It focuses on the four phases of management -- planning, organizing, monitoring, and adjusting (POMA) -- and tailors to systems and applications on software projects. The tasks and techniques utilized in each of the POMA management phases are discussed with specific software engineering and IT related examples. Drawing from years of experience in the industry, the author presents material within a framework of real-world examples and exercises that help readers apply new concepts to everyday situations.

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Table of Contents Software Project Management Team

1. Understanding the eBook Software Project Management Team
 - The Rise of Digital Reading Software Project Management Team
 - Advantages of eBooks Over Traditional Books
2. Identifying Software Project Management Team
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Software Project Management Team
 - User-Friendly Interface
4. Exploring eBook Recommendations from Software Project Management Team
 - Personalized Recommendations
 - Software Project Management Team User Reviews and Ratings

- Software Project Management Team and Bestseller Lists
5. Accessing Software Project Management Team Free and Paid eBooks
 - Software Project Management Team Public Domain eBooks
 - Software Project Management Team eBook Subscription Services
 - Software Project Management Team Budget-Friendly Options
6. Navigating Software Project Management Team eBook Formats
 - ePub, PDF, MOBI, and More
 - Software Project Management Team Compatibility with Devices
 - Software Project Management Team Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Software Project Management Team
 - Highlighting and Note-Taking Software Project Management Team
 - Interactive Elements Software Project Management Team
8. Staying Engaged with Software Project Management Team
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Software Project Management Team
9. Balancing eBooks and Physical Books Software Project Management Team

- Benefits of a Digital Library
 - Creating a Diverse Reading Collection Software Project Management Team
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
 11. Cultivating a Reading Routine Software Project Management Team
 - Setting Reading Goals Software Project Management Team
 - Carving Out Dedicated Reading Time
 12. Sourcing Reliable Information of Software Project Management Team
 - Fact-Checking eBook Content of Software Project Management Team
 - Distinguishing Credible Sources
 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
 14. Embracing eBook Trends
 - Integration of Multimedia Elements
 - Interactive and Gamified eBooks

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